Dokuz Eylül University · SDG Progress Report Series 2025

SDG 4: Quality Education — Progress Report 2025

Dokuz Eylül University, İzmir, Türkiye · Published by the DEU Sustainability Office & Social Contribution Coordination Office · Reporting period: 1 January – 31 December 2025 (with 2026 continuity updates)



Figure 1: Dokuz Eylül University Buca Faculty of Education Campus, the primary institutional center for initial teacher training, TÜBİTAK 4007 science festivals, and public educational outreach.

1. Executive Summary

Strategic Focus: In calendar year 2025, Dokuz Eylül University extended inclusive, lifelong, and high-quality education far beyond its 59,567 enrolled students to serve schools, teachers, professionals, and citizens across the Aegean region. Through the Buca Faculty of Education, DEU conferred 858 teaching degrees (11.73% of all 7,316 ISCED 6–8 graduates), including 215 graduates entitled to teach at the primary-school level (2.94%). Beyond campus degree cohorts, DEU delivered 50 structured lifelong learning and executive programmes through DESEM (981 adult participants; 1,211 teaching hours), 538 public educational outreach activities across 55 units, 3 major on-campus science festivals (led by the Twin Transition Science Festival and TÜBİTAK 4007 Science Fair), 4 public Science Café talks (including aboard the research vessel Koca Piri Reis), and 60+ Tazelenme (Refreshment) University for older adults. DEU embedded the SDGs across 2,492 courses in 531 degree programmes, earned the QS Reimagine Education Silver Award 2025 for its accessible hybrid 'Sustainable Meta Class', received 11 YÖK Accessibility Flags and 25 Accessible Programme Awards, and produced 574 scholarly records tagged to SDG 4.

This report is part of the Dokuz Eylül University SDG Progress Report Series 2025, which publishes the University's institutional progress against each of the 17 Sustainable Development Goals in a dedicated volume. It covers calendar year 2025 (with continuity milestones from 2026 marked explicitly) and

complements the Dokuz Eylül University Sustainability Report 2025–2026 (GreenMetric Report DEUSR 26), the 2025 Administrative Activity Report (2025 Yılı İdare Faaliyet Raporu), and the 2026–2030 Strategic Plan.

2. Institutional Governance, Policy Framework & Quality Management

Dokuz Eylül University governs its educational mission, lifelong learning access, and community pedagogy through binding Senate regulations and internationally accredited quality assurance systems:

- **DEU Education Policy (Senate Decision No. 721/11):** Adopted by University Senate Decision No. 721/11 on 30 December 2025, establishing student-centered learning, curricular integration of sustainable development, digital transformation, and equitable educational access across all 18 faculties, 10 graduate institutes, and vocational schools.
- **Lifelong Learning Access Policy (Indicator 4.3.5):** Issued by the DEU Sustainability Office (July 2026) and aligned with Section 4.6 of the DEU Equality, Non-Discrimination and Inclusion Policy, Article 10 of the Turkish Constitution, and Law No. 6701, guaranteeing that all public courses, libraries, museums, webinars, and executive programmes are open to everyone regardless of ethnicity, religion, disability, gender, or immigration/refugee status.
- **Barrier-Free Education & Accessibility Governance:** Governed by the Directive on the Disabled Student Unit (Engelsiz DEÜ) and monitored via the OGEB feedback portal and DEKAUM, ensuring universal physical and digital accessibility (WCAG 2.2 AA compliance).
- **Social Contribution Coordination Office (Toplumsal Katkı Koordinatörlüğü):** Established on 23 July 2024 (Directive adopted by Senate Decision No. 698/6 on 21 February 2025) to coordinate, document, and evaluate community-facing educational outreach across all academic units. Its 2025 Strategic Analysis Report recorded ~3,900 activities across eight areas, including 538 public education activities delivered by 55 units.
- **YÖKAK Full Accreditation & KALBİS Quality Assurance:** DEU holds full 5-year institutional accreditation from the Higher Education Quality Council of Türkiye (YÖKAK, valid until 28 June 2027) and MEDEK accreditation across its vocational schools, tracking all lifelong learning and social contribution metrics in the KALBİS Quality Information System through Plan–Do–Check–Act (PDCA) cycles (419 PDCA cycles completed by end of 2025).

3. Summary Progress Metrics (2024 vs. 2025)

The table below presents verified institutional metrics for SDG 4 across teacher qualifications, public educational resources, science outreach, vocational/executive training, accessibility awards, and research:

Indicator Area / Metric	2024 Baseline	2025 Result	Unit / Scope	Source / Verifying Authority
Total University Graduates (All Levels)	9,320	9,173	graduates	2025 Faaliyet Raporu (Table 72, p. 96)

Indicator Area / Metric	2024 Baseline	2025 Result	Unit / Scope	Source / Verifying Authority
ISCED 6–8 Degree Graduates (Denominator)	7,450	7,316 (7,111 Tab. 73)	ISCED 6–8 grads	Student Affairs Department (4.2.1)
Buca Faculty of Education Total Graduates	867	858 (11.73%)	teacher graduates	Buca Faculty of Education (4.2.1)
Primary-School Entitled Teacher Graduates	~220	215 (2.94%)	primary teachers	Classroom (72), Special Ed (63), ELT (80)
DESEM Lifelong Learning & Executive Courses	42 progs	50 programmes	short courses	DESEM / 2025 Faaliyet Raporu (Table 116)
DESEM Adult Learners & Teaching Hours	840 learners	981 learners / 1,211 hrs	participants / hrs	DESEM 2025 Activity Records (4.3.3)
Lifelong Learning Webinars for Graduates	140 events	191 alumni/career events	events (≥13 series)	Career Planning & Alumni Office (KPMİ)
Bayrakbilim & Turkish Flags Museum Visitors	5,800	7,031 (608 guided)	public visitors	2025 Faaliyet Raporu (pp. 44–45) (4.3.1)
Kariyer Yolu Open Educational Videos	25	40 videos	open-access videos	KPMİ YouTube Open Archive (4.3.1)
YÖK Science Café (Bilim Kafe) Public Talks	0 (new)	4 sessions (4 more in '26)	public lectures	Corporate Comm. & Social Contribution (4.3.2)
Campus Public Science Festivals Hosted	1	3 major festivals	public festivals	Twin Transition, TÜBİTAK 4007 & Basic Sci.
Off-Campus School Outreach Activities	32	≥47 (in ≥15 schools)	school projects	6 ad-hoc + 41 GKD 1008 school projects (4.3.4)
YÖK National Social Responsibility Projects	164	294 (4th in Türkiye)	audited projects	YÖK Official Evaluation (1 July 2026)
Public Education Social Contribution Events	460	538 (by 55 units)	public activities	2025 Social Contribution Activity Report
YÖK Barrier-Free Accessibility Awards	8 Flags	11 Flags & 25 Prog. Awards	national awards	Engelsiz DEÜ Coordination Office (4.3.5)
First-Cycle Bachelor's Entrants (FTE)	6,290	6,137 FTE entrants	new BA/BSc students	2025 Faaliyet Raporu (Table 72) (4.4.1)
Courses Addressing the SDGs	2,150	2,492 of 11,236 courses	courses (22.2%)	Sustainability Report 2025–2026 (ED.1)

Indicator Area / Metric	2024 Baseline	2025 Result	Unit / Scope	Source / Verifying Authority
Study Programmes Addressing the SDGs	490	531 of 884 programmes	programmes (60.1%)	Sustainability Report 2025–2026 (ED.3)
AVESİS SDG 4 Scholarly Records	510	574 (229 articles)	academic outputs	AVESİS Institutional Database (2025–2026)

4. Teacher Education Qualifications & Curricular SDG Integration (Indicator 4.2.1)

4.1 Initial Teacher Training at Buca Faculty of Education (Indicator 4.2.1)

Initial teacher education at Dokuz Eylül University is anchored in the historic Buca Faculty of Education, which prepares licensed teachers across all primary and secondary school disciplines recognized by the Ministry of National Education (MEB Board of Education Decision No. 9). Between 1 November 2024 and 31 October 2025, DEU awarded 9,173 total degrees across all levels; excluding 1,857 associate-degree (ISCED 5) vocational graduates yields a denominator of 7,316 graduates at ISCED levels 6, 7, and 8 (2025 Administrative Activity Report, Table 72).

In 2024–2025, the Buca Faculty of Education graduated 858 newly qualified teachers across all teaching programmes (representing 11.73% of all ISCED 6–8 graduates, following 867 in 2023–2024). Focusing strictly on the subset of programmes that entitle graduates to teach at the primary-school level (grades 1–4, ilkokul)—namely Classroom Teaching (Sınıf Öğretmenliği, ~72 graduates), Special Education Teaching (Özel Eğitim Öğretmenliği, ~63 graduates), and English Language Teaching (İngilizce Öğretmenliği, ~80 graduates licensed for grades 2–4)—DEU produced 215 primary-entitled teachers in 2024–2025, corresponding to 2.94% of all ISCED 6–8 university graduates.

4.2 University-Wide SDG Curricular Integration & Pedagogical Innovation

Across all 18 faculties, 10 graduate schools, and vocational schools, DEU systematically embeds sustainability and the UN SDGs into degree curricula. In the 2025–2026 academic year, 2,492 out of 11,236 courses (22.2%) and 531 out of 884 academic study programmes (60.1%) directly address the SDGs (GreenMetric Report DEUSR 26, Indicators 6.1–6.3). For example, the course 'FBA 1104 Sustainability Awareness' is taught as a core curriculum module across five departments of the Faculty of Business, while 'GKD 1008 Community Service Practices' engages teacher candidates in mandatory field projects across local state schools.

Demonstrating global excellence in accessible digital pedagogy, DEU's 'Sustainable Meta Class'—an inclusive, barrier-free hybrid classroom environment combining virtual reality and assistive learning technologies—won the prestigious QS Reimagine Education Silver Award 2025.



Figure 2: Entrance of the Prof. Dr. Fuat Sezgin Central Library and academic faculties on the Central Campus, open free of charge to external researchers and the public.

5. Lifelong Learning: Public Resources, Events, Vocational Training & School Outreach (4.3.1–4.3.5)

5.1 Free Educational Resources for Non-Students (Indicator 4.3.1)

Dokuz Eylül University provides 100% free access to educational resources across all three modalities—free certificate courses, campus facilities, and online repositories—for citizens not enrolled at the University:

- **Free Certificate Courses for Non-Students:** In 2025, DEU delivered ≥5 free certificate courses to ≥200 external participants, including: (1) the Peer Mediation Project at Seniha Mayda Middle School in Karabağlar (Nov 2025 – Mar 2026, supervised by Prof. Dr. Abbas Türnüklü, certifying 60 middle-school pupils as conflict mediators); (2) the TÜBİTAK 4005 course 'Technology-Supported Advanced Mathematics for BİLSEM Mathematics Teachers'; and (3) the TÜBİTAK 2204-A/B Online Project Training for high-school pupils and MEB teachers (1–5 and 10 December 2025, covering 38 research topics with 18 DEU faculty trainers).
- **Free Access to Libraries, Museums & Laboratories:** External citizens and researchers ('other researchers') enjoy free on-site access to the Prof. Dr. Fuat Sezgin Central Library and 7 branch libraries (including via the İÜP Inter-University Collaboration Protocol). The DEU Bayrakbilim (Vexillology) and Turkish Flags Museum welcomed 7,031 free public visitors in 2025 (including 608 school pupils on guided educational tours; Faaliyet Raporu, pp. 44–45). Furthermore, Buca Faculty of Education opened its science and robotics laboratories to school groups during two TÜBİTAK 4007 Science Fairs.
- **Free Online Repositories, Journals & Video Courses:** The DEU Open Access Repository (acikerisim.deu.edu.tr) provides free, registration-free downloads of thousands of dissertations, books, and conference proceedings; DEU faculties publish 20+ diamond open-access academic journals without subscription or article-processing fees; the DEBİS Course Catalogue publishes

syllabi and reading lists for all 11,236 courses; and the Career Planning Office (KPMİ) published 40 open-access 'Kariyer Yolu' career-guidance videos on YouTube alongside public alumni webinars.

5.2 Free Public Educational Events & Science Festivals on Campus (Indicator 4.3.2)

In 2025, DEU hosted an expansive calendar of free public lectures, science festivals, and cultural symposia across its campuses and civic venues:

- **YÖK Science Café (Bilim Kafe) Public Lectures:** Joining the YÖK Science Communication Office initiative in 2025, DEU held 4 high-profile public Science Café sessions in 2025 (followed by 4 additional sessions in 2026): (1) 'Negotiation Strategies Between Spouses in Strengthening the Family' (Prof. Dr. Abbas Türnüklü, 27 June 2025, Eylül Science Café); (2) 'Common Infections in School-Age Children' (Assoc. Prof. Dr. Emel Ulusoy, 30 September 2025); (3) 'Earthquakes and İzmir: 17 Active Fault Lines' (Prof. Dr. Hasan Sözbilir, 20 November 2025, 15 Temmuz Şehitler Hall); and (4) 'Blue Heritage and the Kızlan Ottoman Shipwreck' (Prof. Dr. Harun Özdaş, 26 December 2025, hosted publicly aboard DEU's research vessel R/V Koca Piri Reis at Pasaport Pier).
- **Three Major Campus Science & Technology Festivals:** DEU hosted three flagship public science festivals on campus in 2025: (1) the Technology and Science Festival 'In the Footsteps of the Twin Transition' (İkiz Dönüşümün İzinde, 25–27 September 2025 at Buca Faculty of Education, organized with the İzmir Provincial Directorate of National Education, featuring >100 interactive green and digital transition workshops for ~30,000 expected school pupils); (2) the TÜBİTAK 4007 Science Fair 'A Journey to Science in the Light of 21st-Century Skills' (20–22 February 2025, Buca Campus, Coordinator Assist. Prof. Dr. Elif Gamze Özcan); and (3) the 2nd National Basic Sciences Youth Symposium and Science & Art Festival (21–22 May 2025, Faculty of Science, Central Campus).
- **DESEM Public Talks & Sabancı Cultural Center Performances:** DESEM hosted 10 free public panels and exhibitions (including 'Are We Ready for an Earthquake?', 8 October 2025), the Lyme and Infectious Diseases Center ran public food-safety and adult-vaccination meetings, and the Faculty of Fine Arts hosted free public theatre talks and performances at the Sabancı Cultural Palace in Konak (e.g., Drama in Education, 14 April 2025; Young Actors' Union, 23 October 2025; Uzbek Theatre, 24 October 2025; Vladimir Olshansky's 'The Laughter', 14 November 2025).



Figure 3: Primary and secondary school pupils participating in hands-on experimental science workshops during DEU's public Science Festivals on campus (GreenMetric SR-26, p. 129).



Figure 4: Public Science Event for Kids hosted on campus, engaging young learners in interactive chemistry, biology, and physics demonstrations.

5.3 Vocational, Executive & Continuing Education Events (Indicator 4.3.3)

Through the Continuing Education Centre (DESEM, established 1998) and the Career Planning and Alumni Relations Coordination Office (KPMİ), DEU delivers both programmed and ad-hoc vocational and executive training for working adults and external professionals. In 2025, DESEM delivered 50 structured short courses to 981 adult participants totaling 1,211 teaching hours (2025 Faaliyet Raporu, Table 116):

DESEM / University Vocational Training Category	2025 Courses / Sessions	2025 Participants	2025 Teaching Hours	Target Group & Certification
Career & Education-Focused Programmes (DESEM)	22 cohorts	576	698 hours	Court Experts (Groups 1–8), Concordat & Bankruptcy
Professional Certificate Programmes (DESEM)	12 cohorts	147	381 hours	Qualified Legal/Financial Calculations, 10-Finger F-Keyboard
Personal Development Programmes (DESEM)	6 cohorts	69	69 hours	Communication, leadership & professional skills
Foreign Language Courses – English (DESEM)	4 cohorts	22	54 hours	Adult professional English proficiency
Other Specialized Short Trainings (DESEM)	6 cohorts	167	9 hours	Sectoral workshops & regulatory updates
Total DESEM Vocational & Executive Courses	50 programmes	981 participants	1,211 hours	Official e-Devlet verifiable DESEM certificates
Lifelong Learning Webinars for Graduates (KPMİ)	≥13 numbered (191 total)	Open public/alumni	≥20 hours	Justice, Torbalı MYO, Maritime, Engineering, Science
60+ Tazelenme (Refreshment) University	4-year curriculum	Older adults (60+)	Continuous	Run by DESEM & Ministry of Family and Social Services

Sources: DEÜ 2025 Yılı İdare Faaliyet Raporu (Table 116, p. 220); DESEM Completed Programmes Portal; KPMİ 2025 Activity Report.

Ad-hoc executive and vocational workshops in 2025 included the Theatre Criticism Workshop (11–19 November 2025, 12 hours, Prof. Dr. Özlem Belkıs), Training of Trainers for Family-Support Professionals under the İzmir Governorship protocol (18 June 2025), State Conservatory Opera and Arias Masterclasses (November–December 2025), and İŞKUR Çiğli Job Club employability seminars.

5.4 Educational Outreach Activities Beyond Campus (Indicator 4.3.4)

DEU faculty and student teachers systematically take educational outreach directly into local K–12 state schools and community centers across İzmir. In 2025, DEU completed 294 audited social responsibility projects (ranking 4th in Türkiye in YÖK's national evaluation), including ≥47 off-campus school outreach projects across ≥15 schools:

- **Programmed Off-Campus School Outreach:** (1) The Peer Mediation Project at Seniha Mayda Middle School in Karabağlar (24 psychology student volunteers training 60 middle-school pupils); (2) the New Curriculum Philosophy Lecture Series for high-school teachers (launched 18 March 2025 across İzmir high schools and the Republic Education Museum); (3) 41 off-campus school improvement projects executed by Buca Faculty of Education teacher candidates within the compulsory 'GKD 1008 Community Service Practices' course; and (4) the Mentor–Mentee Programme with the Konak District Directorate of National Education.

- **Ad-Hoc School Lectures, Workshops & Student Volunteering:** Tailored school demonstrations included Prof. Dr. Hakan Çörekcioğlu's philosophy lecture at İzmir American Collegiate Institute (27 February 2025), philosophy training at İzmir Dış Ticaret Vocational High School (22 April 2025), oral-health educational games by Dentistry students at Başöğretmen Atatürk Public Kindergarten in Buca (15 May 2025), an AI, 3D Modelling and Web 2.0 workshop for ~20 science teachers at Narlıdere ARKAS Vocational High School (4 December 2025), 16 workshops by 21 DEU academics for ~700 students at the off-campus EGEKAF'25 Regional Career Fair, a culinary workshop with Buca District Governorship for elders and youth under state protection (12 May 2025), and the Social Responsibility Student Community's 23 Nisan Village School Festival.



Figure 5: Educational outreach and primary education environment at DEU 75. Yıl Primary School and partner K–12 schools across İzmir (GreenMetric SR-26, p. 22).

5.5 Lifelong Learning Access Policy & Barrier-Free Inclusion (Indicator 4.3.5) and First-Generation Tracking (Indicator 4.4.1)

Under the DEU Lifelong Learning Access Policy (Indicator 4.3.5), all public educational activities are governed by strict non-discrimination rules covering ethnicity, religion, disability, gender, and immigration status. In 2025, YÖK awarded DEU 11 Barrier-Free University Flags and 25 Accessible Programme Awards, all unit websites were upgraded to WCAG 2.2 AA accessibility standards, faculties organized 'Barrier-Free Careers Week' (8–31 December 2025), and zero discrimination complaints were logged across OGEB, DEKAUM, or Engelsiz DEÜ.

For Indicator 4.4.1 (Proportion of First-Generation Students), DEU admitted 6,137 full-time-equivalent (FTE) first-cycle bachelor's entrants in the 2025–2026 academic year (Faaliyet Raporu, Table 72). To establish an audited baseline of entrants who are the first in their immediate family to attend university, the Student Affairs Department and Institutional Data Management Coordination Office have integrated the standardized THE first-generation census question into the DEBİS/ÖBS student registration portal under Law No. 6698 (KVKK).



Figure 6: Barrier-free accessible circulation areas and tactile guidance paths across DEU campus sites, supporting DEU's 11 YÖK Accessibility Flags and 25 Accessible Programme Awards.

6. Partnerships and Strategic Collaboration

- **İzmir Provincial Directorate of National Education (MEB):** Cooperation protocol signed on 21 February 2025 for joint teacher professional development, climate change and sustainability school seminars, the Twin Transition Science Festival (25–27 September 2025), and district mentoring programmes in Buca, Konak, Karabağlar, and Narlıdere.
- **Ministry of Family and Social Services:** Joint national protocol operating the '60+ Tazelenme (Refreshment) University' at DESEM (opened 1 October 2026), providing a free four-year intergenerational university education programme for senior citizens aged 60 and over.
- **TÜSEDAD & Ministry of Justice Certification Partnerships:** Co-organization of the regional agricultural and food security producer summit at DESEM (26 June 2025, >250 participants) and court-expert, concordat, and bankruptcy statutory certification programmes.
- **TÜBİTAK & YÖK Science Communication Office:** Hosting two TÜBİTAK 4007 Science Fairs, TÜBİTAK 4005 BİLSEM teacher trainings, TÜBİTAK 2204 project mentorship (1–5 December 2025), and four YÖK Science Café public lectures.



Figure 7: DEU Sabancı Cultural Palace in Konak, serving as the city-center venue for public educational symposia, theatrical performances, and lifelong learning dialogues.

7. Scientific Research & Scholarly Contribution on SDG 4

Academics tag their scholarly outputs to the SDGs in the University's AVESİS academic data management system. For SDG 4 (Quality Education), AVESİS records 574 scholarly outputs for the 2025–2026 period:

Publications	Funded Projects	Organised Events	Conference Participations	Postgraduate Theses	SDG 4 Courses	Total AVESİS Records
229	22	44	147	27	80+	574

Source: DEU AVESİS Academic Data Management System, SDG 4 filter (2025–2026 records).

Flagship academic events organized in 2025–2026 included the IV International Science, Education, Art and Technology Symposium (organized by Buca Faculty of Education in 2025) and the Urla Sustainable Coastal Design Summer School (July 2025).

8. Link to UI GreenMetric Data & Campus Education Indicators

The University's GreenMetric data, published in the Sustainability Report 2025–2026 (GreenMetric Report DEUSR 26), contain 27 indicators mapped to SDG 4 (17 primary, 8 secondary, and 2 governance indicators):

GreenMetric Code	Indicator Title	SDG 4 Link	2025–2026 DEU Verified Result
1.3 & 1.11	Number of Campus Sites & Total Regular Students	Primary	15 certified Zero Waste campus sites; 59,567 FTE regular students
6.1 & 6.2	Sustainability-Related Courses / Total Courses	Primary	2,492 SDG-related courses (2,289 core GreenMetric) out of 11,236 courses

GreenMetric Code	Indicator Title	SDG 4 Link	2025–2026 DEU Verified Result
6.3	Sustainability-Related Study Programs	Primary	531 sustainability-related programmes out of 884 total programmes (60.1%)
6.5 & 6.6	Sustainability Research Funds / Total Funds	Primary/Sec.	Expanded BAP, TÜBİTAK & Horizon Europe/Erasmus+ sustainability funding
6.8 – 6.10	Lecturers/Researchers & Sustainability Publications	Primary	2,855 academic staff; high per-researcher Google Scholar/WoS output
6.11 – 6.13	Sustainability Events, Student Clubs & Cultural Events	Primary	538 education outreach events; >100 student club events; DEÜFest'26
6.17 – 6.19	Graduates in Green-Job-Related Programs	Primary	9,173 total graduates; high employability in green/sustainability sectors
1.9, 1.15, 1.18	Forest Education, Disabled Access & Biodiversity	Secondary	FAMER Central Campus Flora/Fauna book; WCAG 2.2 AA & 11 YÖK Flags
7.5 & 7.12	Sustainability Website & ICT for Sustainability	Supporting	greencampus.deu.edu.tr portal, DEBİS/KALBİS digital tracking & Meta Class

Source: Dokuz Eylül University Sustainability Report 2025–2026 (GreenMetric Report DEUSR 26, Section 6 Education and Research).



Figure 8: Youth and Science Festival organized by the DEU Faculty of Science, bringing together university researchers, students, and the wider community (GreenMetric SR-26, p. 130).

9. Continuous Improvement & Strategic Horizons (2026–2030)

In alignment with the DEU 2026–2030 Strategic Plan (Stratejik Plan 2026–2030), institutional targets for SDG 4 include:

- **Centralized Public Learner Tracking:** Systematically publishing annual headcounts of non-student public participants across all free certificate courses, MOOCs, and open webinars in the KALBİS portal.
- **First-Generation Student Census & Support (4.4.1):** Administering the newly embedded first-generation university entrant survey at registration across all incoming bachelor's cohorts (starting with the 6,137-entrant baseline) to design targeted mentoring and retention support for first-generation students.
- **Intergenerational & Hybrid Learning Expansion:** Scaling the 60+ Tazelenme University four-year curriculum across health, digital literacy, ecology, and arts while expanding the award-winning 'Sustainable Meta Class' hybrid model across additional faculties.

10. Institutional Contact & Document Control

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